

If at first an idea is not absurd,
then there is no hope for it.

-- Albert Einstein

ActorWeb:

Unfolding the design spectrum

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www.actorweb.org



Agenda

- Complexity & evolution
 - Software
 - Organisations
- From need to solution

- Software as organisation
- Research challenges

- Actorweb programme



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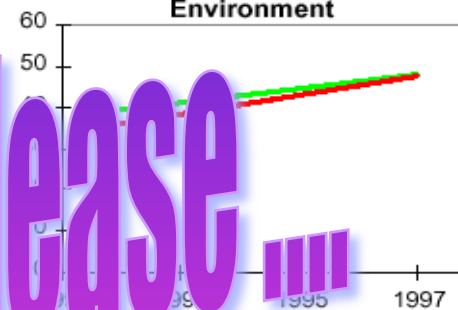
- Actorweb programme

Gartner said ...

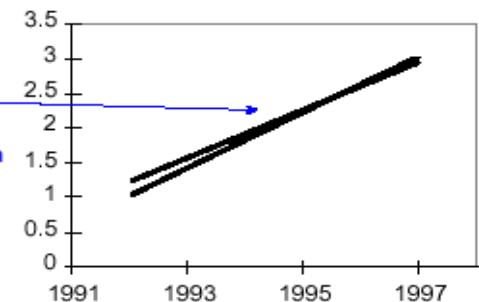
- Through 2003, driven by increasing complexity levels for new development, support productivity will decline by 10 percent from current levels (0.7 probability).

Business & Technical Complexity

Complexity of Business Environment



Technical Complexity Indices Development



Update me please

Program Locations
&
Operational Platform



Modern software development

- Complexity increases
 - Richer functionality
 - Increased (need for) interoperability
 - Inter-organisational
- Drivers:
 - E-Business/E-Commerce
 - Virtual enterprises/Networked business
 - Ubiquitous/mobile/pervasive computing
 - ...



Complexity versus gravity

- Is complexity to software architecture what gravity is to traditional architecture?
- If only we just had to deal with a few elementary forces ...





Dr Dobb's Journal, Shannon Cochran, April 2001

What's the most important problem in computer science?

Languages, tools, programmers?

Well, according to a growing number of researchers and computer users, it's **software complexity**.

"We've known about this problem for 40 years," says Alfred Spector, vice-president at IBM Research.

"This is probably the number one problem ... **It can't go on.**"



Complexity in software

- Complexity is handled:
 - At design-/development-time
 - By software architect/developer

Control Freak!

and ...

if we manage to get it right at all, then ...

oh dear ... the requirements **evolve** ...



But one wonders ...

- Software is not the only area where we have to deal with complexity & evolution
- How about organisations in general?



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Complexity in organisations

- Dealt with at design/development time?
 - Industrial age!
 - Taylor!
 - Evolvability/Agility!?
- New approaches emerge



Different ways of organising

- Images of Organization, G. Morgan, Sage Publications, 1998
- Organisational metaphors:
 - Organisations as Machines
 - Organisations as Organisms
 - Organisations as Brains
 - ...



Organisations as Machines

- Organising is engineering
- Military style of organisation
- Fixed division of tasks
- Hierarchical supervision
- Detailed rules & regulations



Organisations as Organisms

- Open systems
- Homeostasis
- Requisite variety
- Evolution



Organisations as Brains

- Learning abilities
- Distribution of intelligence
- Learning organisations



Complexity in organisations

- Which metaphor is best?
 - Depends on situation at hand!
 - What factors?

One wonders ...

- Areas of further inspiration
 - Cybernetics
 - Complex adaptive systems
 - Biological systems
 - Sociological systems
 - ...

Applicable to software?



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From need to solution



Software
Need



Engineering



Software
Solution

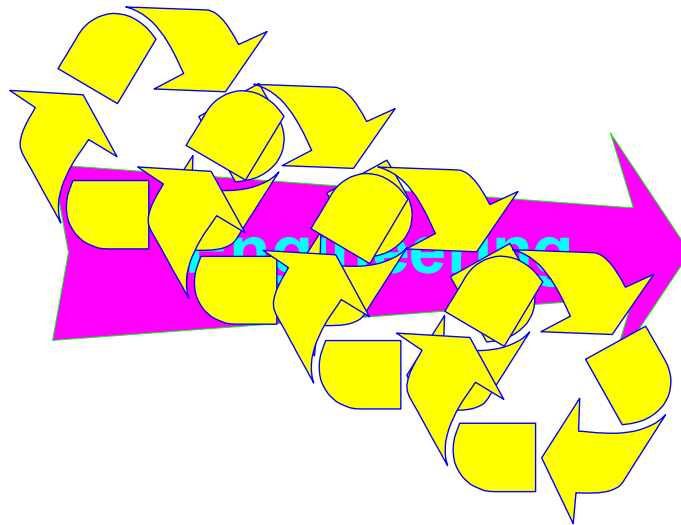
- The problem
- Requirements
- Domain model
- ...

- Strategy
- Architecture
- Design
- System
- ...



From need to solution

Software
Need

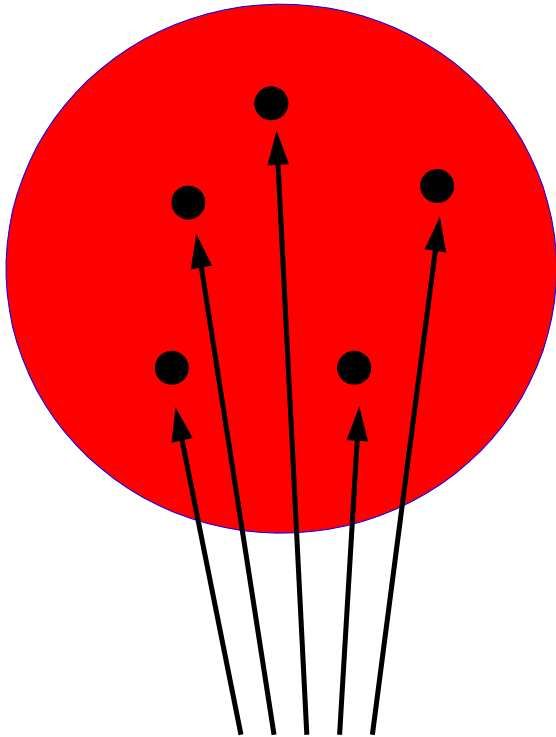


Software
Solution

Not a linear process!

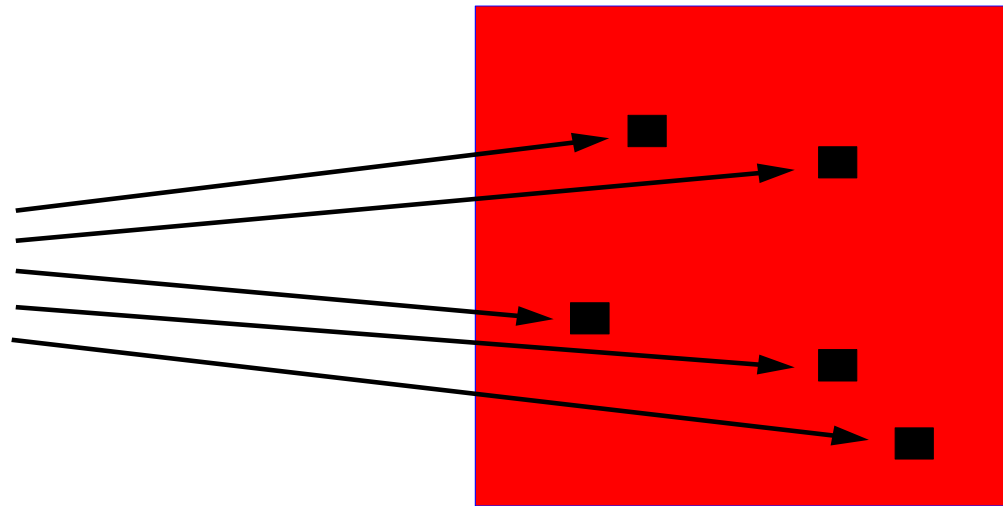
From need to solution

Need space



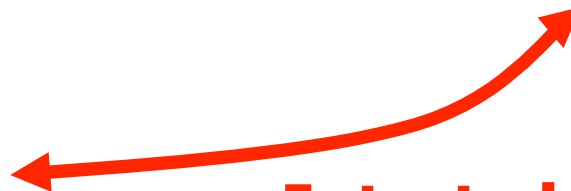
Which need?

Solution space



Which solution?

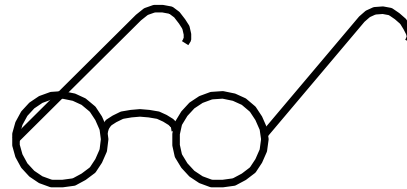
Intertwined issues



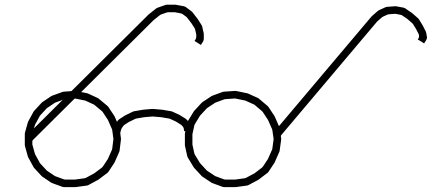


Understanding the need

- What aspects/facets/concepts are needed to understand the need well enough to engineer an optimal solution?
- Which paradigm is needed to study the need?

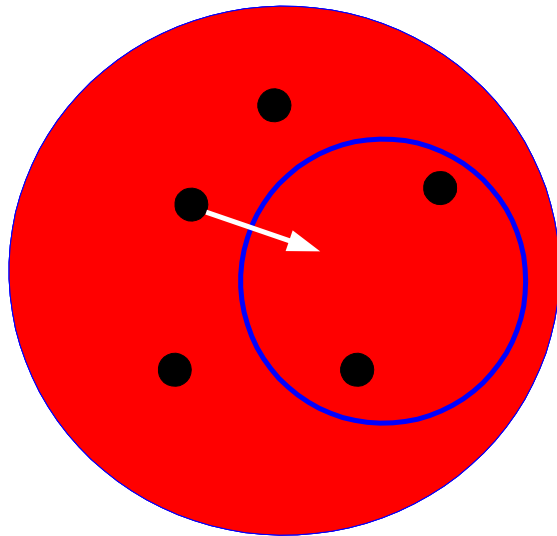


- Intertwined with solution paradigm



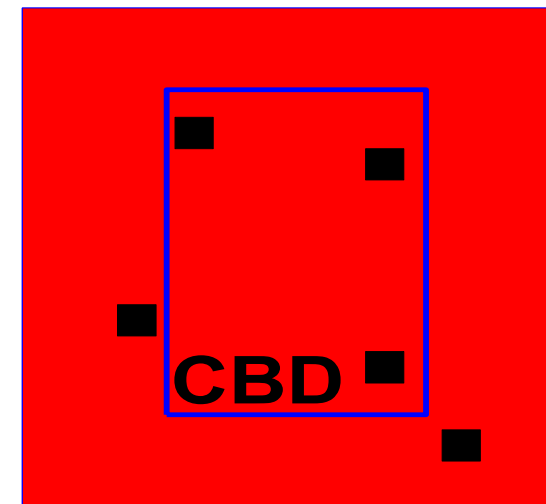
Which paradigm to choose?

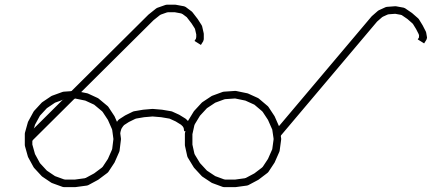
Need space



CBD?

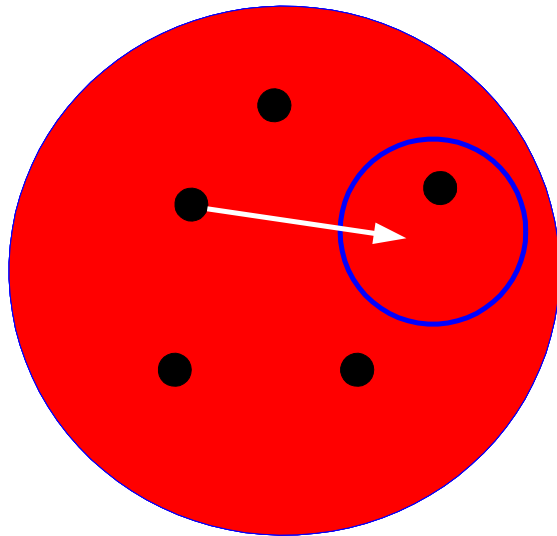
Solution space



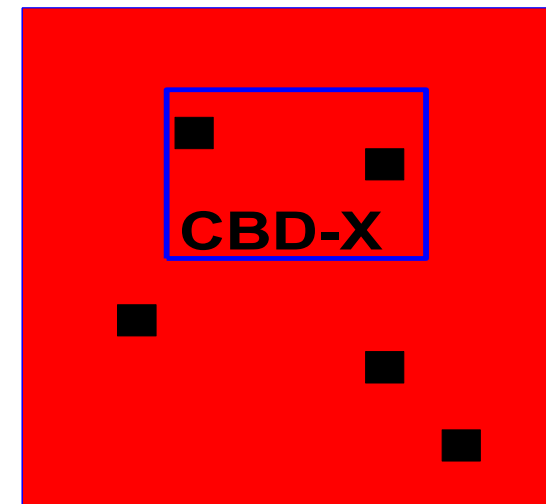


Which paradigm to choose?

Need space



Solution space



CBD?

Which CBD?

- SUN
- IBM
- MicroSoft
- ...



Which paradigm to choose?

- CBD
- Object-oriented
- Agent-based
- Transaction-oriented
- Batch-oriented
- ...

Different forms of organising

One wonders ...

Software as organisation?



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- From need to solution
- **Software as organisation**
- Research challenges
- Actorweb programme



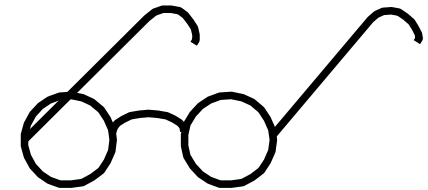
ActorWeb

- Computational units (actors)
 - Human or ICT
 - (Autonomous, adaptive) behaviour
 - Different roles
 - Different purposes
- Communication (web)
 - Interaction
 - Coordination
 - Knowledge-/Information-/Dataflow
 - Contracts



ActorWeb is ...

- ... is a paradigm
- ... is a paradigm!
- But a very general one:
 - Actors
 - Communication
- CBD, Object-oriented, Agent-oriented, ...





Software as organisation

- The aim is not to say:
 - stop organising software as a “machine”but rather to:
 - unfold the design spectrum
 - there are more perspectives than a “machine” perspective
- The bad news is that one has to make choices ...



Software and organisational metaphors

- Organisations as Machines
- Organisations as Organisms
- Organisations as Brains
- ...



Organisations as Machines

- Organizing is engineering
- Military style of organisation
- Fixed division of tasks
- Hierarchical supervision
- Detailed rules & regulations

- Traditional software designs
 - CBD
 - OO



Organisations as Organisms

- Open systems
- Homeostasis
- Requisite variety
- Evolution

- Agent technology
- Jini?



Organisations as Brains

- Learning abilities
- Distribution of intelligence
- Learning organisations

- Traditional AI
- Neural networks
- Agent technology



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- Complexity & evolution
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- Software as organisation
- **Research challenges**

- Actorweb programme



Research Challenges

- What are the core concepts?
 - Actors
 - Communication
 - Levels of abstraction
 - Levels of granularity
 - ...

More concepts may **deepen** the focus,
but may lead to a **narrowing** of the spectrum



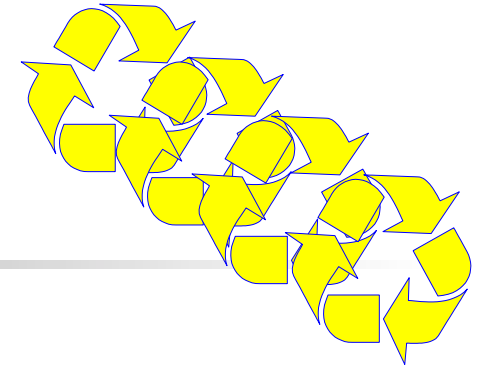
Research Challenges

- What additional concepts may be used?
 - Reflection/Intelligence
 - Information hiding
 - Services/contracts
 - Design aware components
 - ...
- In which situations should they be used in?

More concepts may **deepen** the focus,
but may lead to a **narrowing** of the spectrum



Research Challenges



- From need to solution:
 - What should be known about the need?
 - How to express; how to measure?
 - Persistence over time?

- What classes of ActorWebs exist?
- When to use which class?
- Additional concepts?
- Patterns?



Research Challenges

- Relationships to:
 - General systems theory
 - Cybernetics
 - Complex Adaptive Systems
 - Agent technology
 - CBD
 - OO
 - ...



Research Challenges

- Automated support
 - Design space exploration
 - Animation

- ...



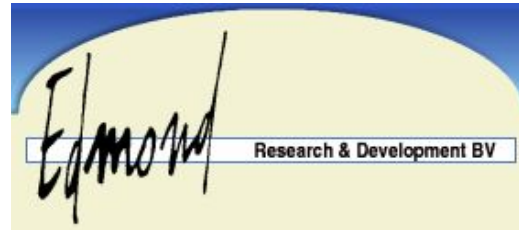
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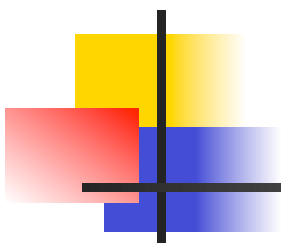
Interested parties





Status

- Gathering interested parties
- Kick-off workshop by Mehmet Aksit
- Website: www.actorweb.org
- Contact person: E.Proper@actorweb.org



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then there is no hope for it.**

-- Albert Einstein